



# ANNUAL REPORT 2022

Four Rivers Co-operative

## Management's Responsibility

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To the Members of Four Rivers Co-operative:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for private enterprises and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees of the Co-operative. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Co-operative's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.



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Allan Bieganski, CPA, CGA



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Glenn Currie

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## Independent Auditor's Report

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To the Members of Four Rivers Co-operative:

### Opinion

We have audited the financial statements of Four Rivers Co-operative (the "Co-operative"), which comprise the balance sheet as at December 31, 2022, and the statements of net savings and retained savings and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Co-operative as at December 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for private enterprises.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Co-operative in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for private enterprises, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Co-operative's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Co-operative or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Co-operative's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Co-operative's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



**Auditor's Responsibilities for the Audit of the Financial Statements (Continued)**

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Co-operative's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Co-operative to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Abbotsford, British Columbia  
March 20, 2023

*MNP* LLP  
Chartered Professional Accountants

**MNP**  
LLP

**Four Rivers Co-operative**  
**Balance Sheet**  
**As at December 31, 2022**

	<b>2022</b>	<b>2021</b>
<b>Current assets</b>		
Cash and cash equivalents	\$ 4,674,643	\$ 4,516,649
FCL special deposit (Note 6 (a))	-	18,882,149
Accounts receivable	27,172,612	21,243,767
- Customer (Note 4)		
- Other	5,412,850	4,694,993
Inventories	16,834,600	12,332,272
Prepaid expenses	556,418	422,497
Current portion of long-term receivable (Note 5)	155,763	125,300
Income taxes recoverable	1,711,221	-
	56,518,107	62,217,627
<b>Long-term receivable (Note 5)</b>	651,258	392,869
<b>Investments</b>		
Federated Co-operatives Limited (Note 6 (b))	43,588,611	41,541,626
Other organizations	34,479	34,244
<b>Intangible assets (Note 7)</b>	3,765,981	-
<b>Goodwill (Note 8)</b>	14,966,913	-
<b>Property, plant and equipment (Note 9)</b>	47,912,116	37,210,542
<b>Total assets</b>	<b>\$ 167,437,465</b>	<b>\$ 141,396,908</b>
<b>Current liabilities</b>		
Trust liabilities (Note 10)	\$ -	\$ 133,926
Accounts payable	29,606,381	22,130,422
- FCL		
- Other	2,415,113	1,857,267
Customer prepaid accounts	2,020,676	1,949,811
Income taxes payable	-	1,158,569
	34,042,170	27,229,995
<b>Line of credit (Note 11)</b>	6,787,337	-
<b>Asset retirement obligation (Note 6 (c))</b>	374,177	292,139
<b>Total liabilities</b>	41,203,684	27,522,134
<b>Members' equity</b>		
Share capital (Note 12)	50,807,745	47,190,985
Reserve and retained savings (Note 13)	75,426,036	66,683,789
	126,233,781	113,874,774
<b>Total liabilities and members' equity</b>	<b>\$ 167,437,465</b>	<b>\$ 141,396,908</b>
Commitments (Note 17)		
Approved on behalf of the Board of Directors		
e-Signed by Floyd Wuthrich	e-Signed by Rob Varley	
2023-03-21 16:36:27:27 PDT	2023-03-22 08:20:16:16 PDT	
Director	Director	

The accompanying notes are an integral part of these financial statements



**Four Rivers Co-operative**  
**Statement of Net Savings and Statement of Retained Savings**  
**For the Year Ended December 31, 2022**

	2022	%	2021	%
<b>Sales (Note 14)</b>	\$ 364,530,033	100.0	\$ 258,910,824	100.0
<b>Cost of goods sold</b>	<u>338,956,131</u>	<u>93.0</u>	<u>237,481,909</u>	<u>91.7</u>
<b>Gross margin</b>	<u>25,573,902</u>	<u>7.0</u>	<u>21,428,915</u>	<u>8.3</u>
<b>Expenses</b>				
Operating and administration	22,965,372	6.3	20,777,915	8.0
Interest revenue	<u>(930,780)</u>	<u>(0.3)</u>	<u>(575,923)</u>	<u>(0.2)</u>
	<u>22,034,592</u>	<u>6.0</u>	<u>20,201,992</u>	<u>7.8</u>
<b>Income from operations</b>	3,539,310	1.0	1,226,923	0.5
FCL loyalty program (Note 6 (d))	7,691,383	2.1	7,446,151	2.9
Patronage refunds - FCL (Note 6 (b))	10,234,923	2.8	9,734,194	3.8
- Other	<u>6,249</u>	<u>-</u>	<u>6,184</u>	<u>-</u>
	<u>17,932,555</u>	<u>4.9</u>	<u>17,186,529</u>	<u>6.6</u>
<b>Savings before income taxes</b>	21,471,865	5.9	18,413,452	7.2
Income taxes (Note 16)	<u>2,007,925</u>	<u>0.6</u>	<u>2,619,595</u>	<u>1.0</u>
<b>Net savings</b>	<u><b>\$ 19,463,940</b></u>	<u><b>5.3</b></u>	<u><b>\$ 15,793,857</b></u>	<u><b>6.2</b></u>
<b>Retained savings, beginning of year</b>	<b>\$ 200,000</b>		<b>\$ 200,000</b>	
Net savings	19,463,940		15,793,857	
Transfer to general reserve (Note 13)	(8,738,675)		(6,059,109)	
Patronage allocation to members (Note 17)	<u>(10,725,265)</u>		<u>(9,734,748)</u>	
<b>Retained savings, end of year (Note 13)</b>	<u><b>\$ 200,000</b></u>		<u><b>\$ 200,000</b></u>	

The accompanying notes are an integral part of these financial statements



**Four Rivers Co-operative**  
**Statement of Cash Flows**  
**For the Year Ended December 31, 2022**

	2022	2021
<b>Operating activities</b>		
Net savings	\$ 19,463,940	\$ 15,793,857
Adjustments for:		
Depreciation	4,324,718	4,130,475
Accretion	10,418	10,030
FCL patronage refund	(10,234,923)	(9,734,194)
Gain on the disposal of property, plant and equipment	(37,979)	(299,564)
Changes in non-cash operating working capital:		
Accounts receivable	(6,646,702)	(5,234,534)
Income tax payable (recoverable)	(2,869,790)	1,040,423
Inventories	(4,502,328)	(721,216)
Prepaid expenses	(133,921)	(14,312)
Long-term receivable	(288,852)	(11,255)
Trust liabilities	(133,926)	(154,507)
Accounts payable	8,033,805	2,729,886
Customer prepaid accounts	71,193	1,020,251
Cash provided by operating activities	<u>7,055,653</u>	<u>8,555,340</u>
<b>Investing activities</b>		
Redemption of FCL shares	8,187,938	7,941,088
Cash consideration on business combination	(29,076,814)	-
Additions to property, plant and equipment	(4,753,023)	(1,037,693)
Proceeds from the disposal of property, plant and equipment	180,250	446,320
Investment in other organizations	(235)	(572)
Cash provided by (used for) investing activities	<u>(25,461,884)</u>	<u>7,349,143</u>
<b>Financing activities</b>		
Advances of line of credit	110,328,592	-
Repayments of line of credit	(103,541,255)	-
Share capital issued	14,610	12,690
GST on allocation	417,482	131,431
Redemption of share capital	(7,537,353)	(3,844,067)
Cash used for financing activities	<u>(317,924)</u>	<u>(3,699,946)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(18,724,155)</b>	<b>12,204,537</b>
<b>Cash and cash equivalents, beginning of year</b>	<b><u>23,398,798</u></b>	<b><u>11,194,261</u></b>
<b>Cash and cash equivalents, end of year</b>	<b><u>\$ 4,674,643</u></b>	<b><u>\$ 23,398,798</u></b>
Cash and cash equivalents are comprised of:		
Cash and cash equivalents	\$ 4,674,643	\$ 4,516,649
FCL special deposit	-	18,882,149
	<u>\$ 4,674,643</u>	<u>\$ 23,398,798</u>

The accompanying notes are an integral part of these financial statements





**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

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**1. Incorporation and operations**

Four Rivers Co-operative ("the Co-operative") was incorporated under the Co-operatives Act of British Columbia on August 2, 1944 under the name of Vanderhoof and Districts Co-operative Association. On May 11, 2017, the Co-operative formally changed its name to Four Rivers Co-operative.

The primary business of the Co-operative is operating retail agricultural, food, and petroleum outlets in the north central region of British Columbia.

***Impact of COVID-19***

In March 2020, there was a global outbreak of COVID-19 (coronavirus), which had a significant impact on business through the restrictions put in place by various government authorities. In response to the economic disruption and uncertainty, the Canadian federal government introduced temporary wage and rent subsidy programs which have now been discontinued. The Co-operative is still experiencing related lingering impacts from the pandemic. Management believes there will be no enduring impacts on the Co-operative as a result of the pandemic.

**2. Significant accounting policies**

These financial statements have been prepared in accordance with Canadian accounting standards for private enterprises (ASPE) and are in accordance with Canadian generally accepted accounting principles as applicable to a going concern which contemplates the realization of assets and discharge of liabilities in the normal course of business for the foreseeable future.

These financial statements have been prepared to reflect the following significant accounting policies:

**(a) Definition of financial year**

The Co-operative's financial year ends on the Saturday closest to December 31, the 2022 fiscal year was 52 weeks (2021 - 52 weeks).

**(b) Cash and cash equivalents**

Cash and cash equivalents are defined as cash and investments with maturity of less than three months.

**(c) Inventories**

Inventories are valued using a weighted average cost formula, the first-in first-out method, and the retail method. Inventories are stated at the lower of cost and net realizable value.

The Co-operative estimates net realizable value as the amount that inventories are expected to be sold for, taking into consideration fluctuations of retail price due to seasonality less estimated costs necessary to make the sale. Inventories are written down to net realizable value when the cost of inventories is determined to be not recoverable due to obsolescence, damage or permanent declines in selling prices. Inventories are the only component of cost of sales.





**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

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**(d) Investments**

The Co-operative's investments are accounted for using the cost method. Accordingly, the investments are recorded at acquisition cost, less any provisions for permanent impairment or adjustments for patronage refunds or share redemptions. All transactions with FCL are disclosed in a separate note (Note 6).

**(e) Financial instruments**

Financial instruments are recorded at fair value on initial recognition and are subsequently recorded at amortized cost, unless management has elected to carry the instruments at fair value. The Co-operative has not elected to carry any such financial instruments at fair value. Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are subsequently measured at amortized cost.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Co-operative determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Co-operative could realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the

**(f) Intangible assets**

Intangible assets are carried at cost less accumulated amortization and impairment losses, if any. Amortization is taken over the estimated useful lives of the assets using the following methods and rates once the intangible asset is functional:

Supply contract	Straight-line	10 - 14 years
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Finite life intangible assets are tested for impairment when events or circumstances indicate the carrying value may not be recoverable. An impairment loss is recognized when the carrying amount of an intangible asset is not recoverable and exceeds its fair value.

**(g) Goodwill**

Goodwill resulting from business combinations represents the portion of the purchase price that was in excess of the fair value of the net identifiable assets acquired. Goodwill is not amortized and is tested for impairment whenever changes in circumstances indicate that the carrying amount of the reporting unit to which goodwill is assigned exceeds the fair value of the reporting unit. If the carrying value of the reporting unit to which goodwill has been assigned exceeds fair value, then, with respect to the reporting unit's goodwill, any excess of its carrying value over its fair value is expensed. Impairment losses relating to goodwill cannot be reversed in future years.



**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

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**(h) Property, plant and equipment**

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Depreciation is taken over the estimated useful lives of the assets using the following methods and rates:

Buildings	Straight-line	25 years
Pavement	Declining balance	8%
Tanks	Declining balance	20%
Furniture & equipment	Declining balance	20%
Vehicles	Declining balance	30%
Computer equipment	Straight-line & declining balance	3 years, 30% - 100%
Truck tanks	Declining balance	15%
Fence	Declining balance	10%
Leasehold improvements	Declining balance	33%
Asset retirement costs	Straight-line	20 - 35 years

Expenditures for maintenance and repairs are charged to operating expenses as incurred. Significant expenditures for improvements are capitalized. Gains or losses realized on the disposal of property, plant and equipment are reflected in operations in the year of disposition.

Claims for assistance under various FCL programs are recorded as a reduction of the cost of related assets in the period in which eligible expenditures are incurred, with any depreciation calculated on the net amount.

An impairment loss is recognized when the carrying amount of a long-lived asset is not recoverable and exceeds its fair value. No such impairment loss was recorded during the year.

**(i) Asset retirement obligation**

The Co-operative has a liability for an asset retirement obligation in the period in which a legal liability is incurred. The liability is based on management's best estimate. The liability is subsequently adjusted for the passage of time, which is recognized as an accretion expense in the statement of operations. The liability is also adjusted due to revisions in either the timing or the amount of the original estimated cash flows associated with the liability. Actual costs incurred upon settlement of the asset retirement obligations are charged against the asset retirement obligation to the extent of the liability recorded.

**(j) Share capital**

The Co-operative approves an allocation to the members subsequent to year end. The amount is recorded as an addition to share capital and a reduction in retained savings. The Co-operative records the redemption of shares that is to be paid to members at the time it has been approved by the Board of Directors.

**(k) Revenue recognition**

The Co-operative recognizes revenue when evidence of an arrangement exists, delivery or change of ownership has occurred, the price to the buyer has been determined and collection is reasonably assured. Patronage allocations are recognized in earnings when allocated to the Co-operative.





**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

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**(l) Government assistance**

Claims for assistance under various government grant programs are recorded as recoveries against the related expense in the year in which eligible expenditures are incurred.

**(m) Income taxes**

The Co-operative follows the taxes payable method whereby only current income tax assets and liabilities are recognized to the extent they remain unpaid or are recoverable. In addition, the benefit relating to a tax loss incurred in the current period and carried back to prior periods is recognized as a current asset. Current income tax assets and liabilities are measured using substantively enacted tax rates and laws expected to apply when the tax liabilities or assets are to be either settled or realized.

**(n) Use of estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The amounts of such items are based upon the Co-operative's best information and judgment. Actual amounts could differ from these estimates.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Significant estimation or judgment is required in the determination of (i) inventories valued at retail and adjusted to cost; (ii) estimated inventory provisions due to spoilage and shrinkage occurring between the last physical inventory count and the balance sheet date; and (iii) estimated inventory provisions associated with vendor allowances and internal charges.

Depreciation is based on the estimated useful lives of property, plant and equipment and intangible assets.

Asset retirement obligations are calculated based upon assumptions and estimates related to the amount and timing of costs for future removal of fuel tanks and site restoration. Changes to the underlying assumptions and estimates or legislative changes could have a material impact on the provision recognized.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in net savings in the year in which they become known.

**(o) Business combinations**

Business combinations are accounted for using the acquisition method. The application of this method requires certain estimates and assumptions especially concerning the determination of fair value of the acquired intangible assets, property, plant and equipment, as well as the liabilities assumed at the date of the acquisition, based on information available at that date.

At the acquisition date, the Co-operative recognizes, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the subsidiary. Identifiable assets acquired and liabilities assumed are measured at their acquisition-date fair values. Any non-controlling interest in a subsidiary is measured either at fair value or at the non-controlling interest's proportionate share of the subsidiary's identifiable net assets.

The consideration transferred for each acquisition is measured as the sum of the acquisition-date fair values of the assets transferred, the liabilities incurred, and equity instruments issued by the Co-operative to obtain control of the subsidiary.





**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

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**3. Financial instruments and risk management**

The significant financial risks to which the Co-operative is exposed are credit risk, interest rate risk, and liquidity risk.

**(a) Credit risk**

The Co-operative is exposed to credit risk on accounts receivable from its customers. The Co-operative manages credit risk through an active credit management program. The Co-operative does not have a significant exposure to any individual customer.

**(b) Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk. The Co-operative's sensitivity to fluctuations in interest rates is limited to its cash, FCL special deposit and line of credit. The Co-operative manages its exposure to interest rate risk through floating rate deposits and borrowings.

**(c) Liquidity risk**

Liquidity risk is the risk that the Co-operative will encounter difficulty in meeting obligations associated with financial liabilities. The Co-operative is exposed to liquidity risk arising primarily from accounts payable. The Co-operative's ability to meet obligations depends on funds generated by its operations.

**4. Accounts receivable - customer**

Shown net of an allowance for doubtful accounts of \$2,929,681 (2021 - \$2,943,349).

**5. Long-term receivable**

2022	Total	Current Portion	Deferred Portion
Tempo equipment receivable	<u>\$ 807,020</u>	<u>\$ 155,763</u>	<u>\$ 651,258</u>
2021	Total	Current Portion	Deferred Portion
Tempo equipment receivable	<u>\$ 518,169</u>	<u>\$ 125,300</u>	<u>\$ 392,869</u>

The Co-operative has a long-term receivable covering Tempo equipment facilities. Payments bear no interest and are based on the throughput charge per litre of fuel delivered to the dealer, as well as the cash portion of the current year allocation.

As security for these accounts, the Co-operative holds a personal property security agreement against the equipment.



**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

**6. Transactions with Federated Co-operatives Limited (FCL)**

**(a) FCL special deposit**

Amounts held with FCL as special deposits earn interest at rates based on prime rates.

**(b) Patronage refund**

The Co-operative, along with other Co-operatives in Western Canada, own FCL. At the end of each year, FCL divides a substantial portion of its net savings among these retail Co-operatives in proportion to the business done by each with FCL. During the fiscal year ended December 31, 2022, the Co-operative purchased goods amounting to \$280,771,458 (2021 - \$192,875,421) from FCL in the normal course of operations.

These purchases resulted in a patronage refund from FCL which was received as non-cash consideration in the form of additional shares. FCL, based on its available cash flow, redeemed an amount of FCL shares held by the Co-operative. The amounts of the patronage refund and shares redeemed are as follows:

	2022	2021
Opening investment balance	\$ 41,541,626	\$ 39,748,520
Patronage refund	10,234,923	9,734,194
Share redemptions	<u>(8,187,938)</u>	<u>(7,941,088)</u>
Closing investment balance	<u>\$ 43,588,611</u>	<u>\$ 41,541,626</u>

**(c) Asset retirement obligation**

The Co-operative participates in a contaminated site management program established by FCL to manage its asset retirement obligations. This program limits the Co-operative's liability to \$25,000 per site as long as the Co-operative continues to exercise due diligence. The Co-operative has 28 (2021 - 18) sites under this program. Management believes that due diligence has been exercised and that the impact of the asset retirement obligation to the Co-operative's financial statements is not significant. As of December 31, 2022 the Co-operative has accrued a liability in the amount of \$374,177 (2021 - \$292,139). A corresponding amount has been capitalized as an asset retirement cost and added to the carrying value of tanks. Accretion for the current year included in operating and administration expense was \$10,418 (2021 - \$10,030).

**(d) Loyalty program**

Under the terms of the agreement with FCL, the Co-operative has committed to purchase at least 90% of its total goods from FCL and commits, to the best of its ability, to use FCL's services. If the eligibility requirements are met, FCL will pay the Co-operative, on a quarterly basis, a Loyalty Payment based on cents per litre. The Loyalty Payment revenue is accrued as earned.

**7. Intangible assets**

	Original Cost	Accumulated Amortization	2022 Book Value	2021 Book Value
Supply contracts	<u>\$ 3,765,981</u>	<u>\$ -</u>	<u>\$ 3,765,981</u>	<u>\$ -</u>



**Four Rivers Co-operative**  
**Notes to the Financial Statements**  
**For the Year Ended December 31, 2022**

**8. Goodwill**

The changes in the carrying amount of goodwill for December 31, 2022 are as follows:

	2022	2021
Balance, beginning of year	\$ -	\$ -
Additions to goodwill (Note 18)	\$ 14,966,913	\$ -
Balance, end of year	<u>\$ 14,966,913</u>	<u>\$ -</u>

**9. Property, plant and equipment**

	Original Cost	Accumulated Depreciation	2022 Book Value	2021 Book Value
Land	\$ 9,867,147	\$ -	\$ 9,867,147	\$ 7,737,252
Buildings	28,889,611	10,904,074	17,985,537	15,861,029
Pavement	6,399,557	2,751,062	3,648,495	3,148,953
Tanks	16,167,901	9,215,803	6,952,098	3,723,699
Furniture & equipment	8,335,765	5,629,122	2,706,643	2,865,625
Vehicles	7,032,816	4,753,558	2,279,258	1,749,274
Computer equipment	2,231,095	2,069,394	161,701	199,616
Truck tanks	4,765,422	2,825,950	1,939,472	1,704,988
Fence	261,778	145,509	116,269	71,427
Leasehold improvements	418,209	417,248	961	1,433
Assets under construction	2,254,535	-	2,254,535	147,246
	<u>\$ 86,623,836</u>	<u>\$ 38,711,720</u>	<u>\$ 47,912,116</u>	<u>\$ 37,210,542</u>

Depreciation for the current year included in operating and administration expense was \$4,324,718 (2021 - \$4,130,475).

**10. Trust liabilities**

	2022	2021
Payroll remittances	<u>\$ -</u>	<u>\$ 133,926</u>

**11. Line of credit**

The Co-operative has a \$4,000,000 (2021 - \$4,000,000) line of credit with the Royal Bank of Canada of which no amount has been drawn as at December 31, 2022 (2021 - \$nil). The line of credit bears interest at the bank's prime rate + 0.9% (2021 - prime + 0.9%) and is secured by a Business Security Agreement and a General Security Agreement.

The Co-operative has available a \$20,000,000 line of credit with FCL of which \$6,787,337 has been drawn as at December 31, 2022. The amount available to the Co-operative declines by 10% of the initial amount available over the life of the agreement which expires June 17, 2032. The line of credit bears interest at prime + 0% and is secured by a General Security Agreement.

The line of credit with FCL is subject to certain financial covenants. As at December 31, 2022, the Co-operative was in compliance with such financial covenants.





**Four Rivers Co-operative**  
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**12. Share capital**

Authorized, unlimited @ \$1	2022	2021
Balance, beginning of year	\$ 47,190,985	\$ 41,155,565
Allocation to members	10,725,265	9,734,748
Previous year allocation variance	(3,244)	618
Cash from new members	14,610	12,690
GST on allocation	417,482	131,431
	<u>58,345,098</u>	<u>51,035,052</u>
General repayment	5,486,152	1,878,444
Withdrawals and retirements	798,825	1,631,034
Withholding tax	1,252,376	334,589
	<u>7,537,353</u>	<u>3,844,067</u>
Balance, end of year	<u>\$ 50,807,745</u>	<u>\$ 47,190,985</u>

The Board of Directors approved a patronage allocation to members for the December 31, 2022 fiscal year in the amount of \$10,725,265 (2021 - \$9,734,748).

**13. Reserve and retained savings**

	General Reserve	Retained Savings	2022	2021
Balance, beginning of year	\$ 66,483,789	\$ 200,000	\$ 66,683,789	\$ 60,625,298
Net savings distributed to retained savings	-	19,463,940	19,463,940	15,793,857
Patronage allocation	-	(10,725,265)	(10,725,265)	(9,734,748)
Reserve transfers	8,738,675	(8,738,675)	-	-
Previous year allocation variance	-	-	3,572	(618)
Balance, end of year	<u>\$ 75,222,464</u>	<u>\$ 200,000</u>	<u>\$ 75,426,036</u>	<u>\$ 66,683,789</u>

**14. Sales**

	2022	2021
Petroleum products	\$ 318,266,201	\$ 214,575,686
Food products	20,528,676	18,278,503
Home and agro products	25,735,156	26,056,635
	<u>\$ 364,530,033</u>	<u>\$ 258,910,824</u>

All sales are to external customers and no single customer accounts for more than 10% of sales.



**Four Rivers Co-operative**  
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**15. Pension plan**

The Co-operative participates in a multi-employer defined contribution plan whereby the Co-operative and participating employees contribute equal amounts up to the maximum allowed under the Income Tax Act. The Co-operative has no unfunded liability under this plan. During the year, the Co-operative recorded \$342,335 (2021 - \$325,948) of expense relating to the plan. There were no significant changes to the rate of employer contributions during the year.

**16. Income taxes**

The Co-operative accounts for income taxes using the taxes payable method. As a result, the Co-operative's income tax expense varies from the amount that would otherwise result from the application of the statutory income tax rates as set out below:

	<b>2022</b>	<b>2021</b>
Savings before income taxes	\$ 21,471,865	\$ 18,413,452
Expected income tax expense at the combined tax rate of 27.0% (2021 - 27.0%)	5,797,404	4,971,632
Increase (decrease) in income tax expense resulting from:		
Non-taxable income and non-deductible expense	(158,874)	193,802
Patronage allocation to members of \$10,725,265 (2021 - \$9,734,748)	(2,895,822)	(2,628,382)
Income or expenses claimed in different periods for income tax purposes:		
Difference in depreciation and capital cost allowance	(734,783)	82,543
Income tax expense	\$ 2,007,925	\$ 2,619,595

**17. Commitments**

The Co-operative is committed to operating leases. Total minimum lease payments are as follows:

2023	\$	308,000
2024	\$	308,000
2025	\$	308,000
2026	\$	308,000
2027	\$	308,000
		\$ 1,540,000



**Four Rivers Co-operative**  
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**18. Business combination**

On September 13, 2022, the Co-operative acquired 16 Husky retail fuel sites ("Husky") from Federated Co-operative Ltd. The acquisition has been accounted for as a business combination. The value of the assets and liabilities associated with the acquisition may be revised if new information becomes available regarding the facts and circumstances that existed at the date of the acquisition.

The following table summarizes the recognized amounts of the assets acquired and liabilities assumed:

Property, plant and equipment	\$ 10,343,920
Intangible assets	<u>\$ 3,765,981</u>
<b>Net identifiable assets acquired</b>	<b>\$ 14,109,901</b>
Goodwill	<u>\$ 14,966,913</u>
Total cost of acquisition	<u><u>\$ 29,076,814</u></u>
Cash consideration	<u><u>\$ 29,076,814</u></u>

**19. Comparative figures**

Certain comparative figures have been reclassified to confirm with current year presentation.

